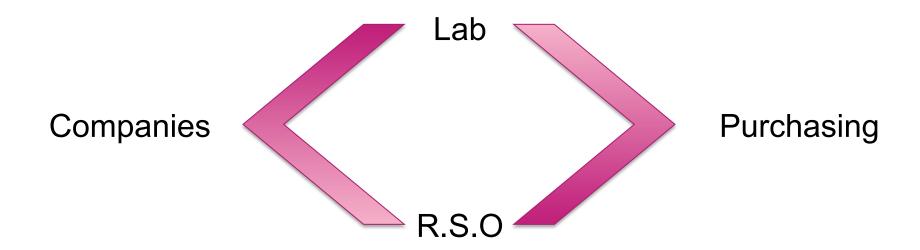


Who is the customer?
How government can support industry?
Changing the landscape / The Changing Landscape

David Horne, Alere Ltd



Alere The good old days (ante POCT)





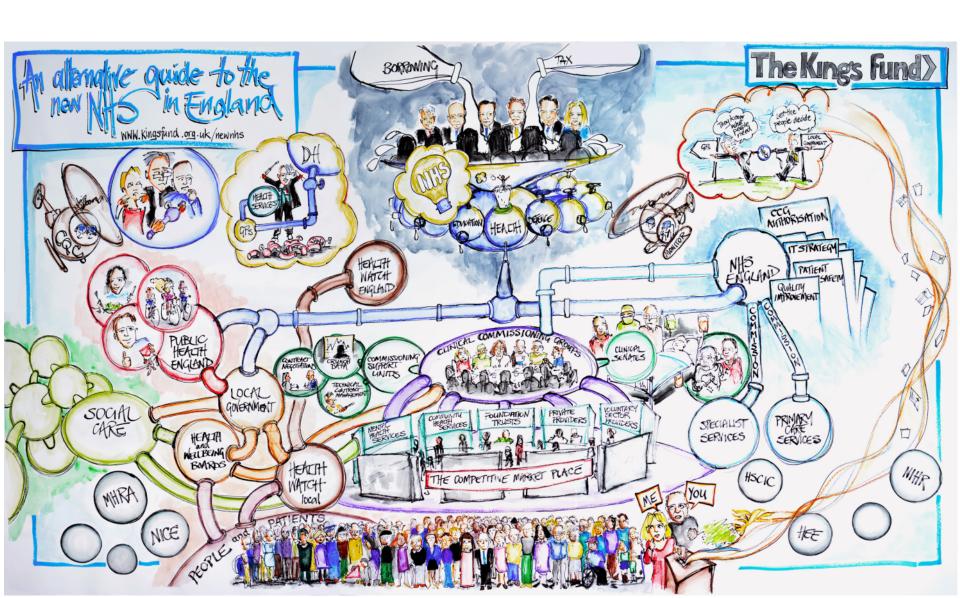
2009 - Progress?

Alere The Innovation Landscape - POCT Market Access





Alere An alternative guide to the new NHS



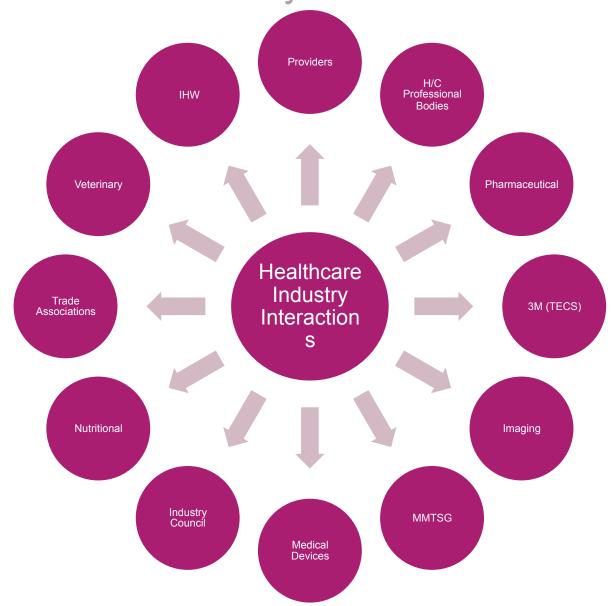


Alere Citizen (Patient)



Alere Company (IVD) Pathology Laboratory AHSN Procurement Hospital Clinician Pharma Industry GP's Company Other HCP's NHSA BIVDA H&WBB MHRA

Alere Healthcare Industry





Alere Changing the landscape of Adoption

How government can support industry

- Help SME's!
- Help LE's
- Simplify the landscape
- Remove/Reduce the barriers

Alere Help SME's

- IP (Patent Box)
- Funding (HICF, TSB, NIHR, AMSCI, EU)
- R&D Climate (Precision Medicine Catapult)
- Competitive tax rates
- DECS

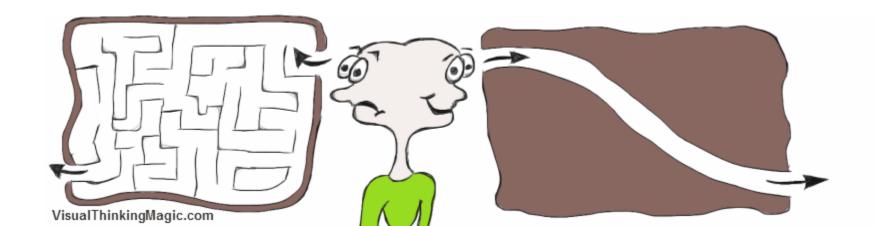


- Competitive tax rates
- Educated and competent workforce
- Positive attitude to industry (Are we partners or adversaries?)
- Good transport infrastructure
- Work with DEC's across product lifecycle



Alere Simplify the landscape (17 years)

- 1. AHSNs
- 2. DEC's
- 3. Commission intelligently at scale (Commission by evaluation)
- 4. Procure intelligently at scale
- 5. Remove competition law barriers to NHS reconfiguration



Alere Remove/Reduce the barriers (17 years)

- Think > 1 year
- Mandate more ("guidance" versus localism)
- Join 1° and 2° care into one organisation/one budget (ACO's)
- Commission around the patient journey outcomes, patient experience
- Provider/Payer split



Alere Remove/Reduce the barriers (17 years)

- Base all incentives/levers on outcomes
- Sort out IG issues
 - Data belongs to the patient not the NHS
 - Data must be shared (Data traps)
- Evidence diagnostics are not therapeutics ---- but
- Incentivise adoption (innovation budget for AHSNs)
- Better clinical education regarding Pathology and IVD's



Alere Industry needs to change too!

- > Transparency (pricing, HCP funding)
- > Evidence (Clinical outcomes/Health Economics)
- Learn to partner (joint leadership development, More secondment)
- More seminars like this
- Above all demonstrate value not price!

